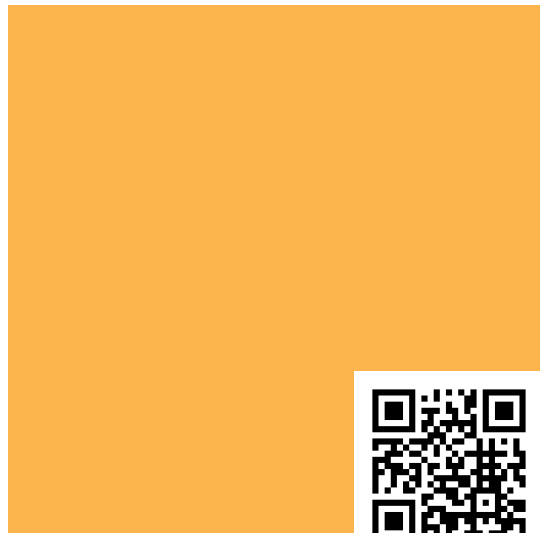
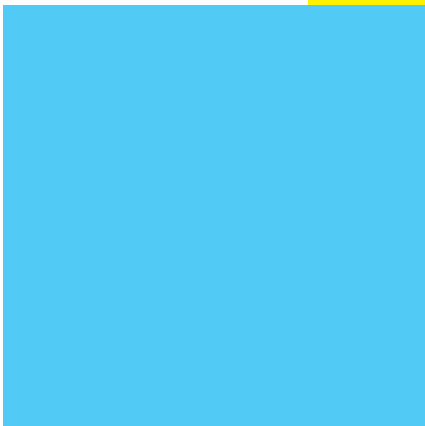


**nep**  
NHK ENTERPRISES  
**2026**





President and CEO

**Nobuto ARIYOSHI**

## **Enterprises for All!**

**Be bold, be innovative, and be constructive!  
Create positive impact on society as a whole  
and on individuals throughout society.**

NHK Enterprises, Inc. (NEP) is a media content company that conceives, executes and promotes a wide range of media, foremost of which is nearly 20,000 programs a year broadcast on NHK, but which also spans video software for movies and high-definition exhibition films, performances and concerts, various large-scale events, and strikingly innovative digital media.

Meanwhile, through our network of seven branch offices around Japan, we actively develop content services that benefit each region of the country. Our strengths include the wide range of knowledge we've accrued through developing NHK content domestically and abroad, and our team of experts in "rights processing"—a key aspect of development. We're a signatory to the SDG Media Compact, and our media content and business operations contribute to progress on the 17 UN Sustainable Development Goals.

In December 2022 we became part of NHK Media Holdings, and as a core member, we've been strengthening our links with other companies in the group. We'll continue to produce increasingly diverse and compelling content that only the NHK Group can provide.

The aim of our content is to excite and inspire people, and we believe that outstanding content has the power to serve as a source of positivity and persistence in tough times. Society today is flooded with unreliable information, making the provision of trusted information and multiple points of view more important than ever to the progress of democracy. NEP aims to contribute to the creation of a new and diverse culture by making content that dives deeply into intellectual topics, while also providing high-quality entertainment and exciting, energizing experiences. Ultimately, our mission at NEP is to release content that will enrich people's lives and positively impact society on every level, from the global to the local.

The word "enterprises" as a noun usually refers to "companies" or "corporations." But as a verb "enterprise" means to boldly take on daunting and difficult new challenges in order to seek out new possibilities, without fearing change. This boldness is declared in NEP's vision statement to be part of our organizational DNA. Our world today, plagued by growing uncertainty and anxiety about what the future holds, needs more than ever compelling media content that boldly and fearlessly breaks new ground. You can count on NEP to strive with all our resources to deliver that type of content to the people of Japan and the world.

## Management vision

# Enterprises for All!

**Be bold, be innovative, and be constructive!  
Create positive impact on society as a whole and on  
individuals throughout society.**

## Mission Statement

# Transcending & Transforming

**We are transforming!**

**We are being reborn as a full-spectrum, full-service content company!**

**We are transcending!**

**We are breaking out of the box of being “just a maker of broadcast programming,” and harnessing our proven creative resources to become a provider of compelling content that spans the whole spectrum of media, including events and digital media.**

**We are globalizing!**

**We are looking beyond Japan to deliver our content to more people around the world, on more devices and platforms, ensuring that our content generates maximum value.**

## Our Five Point Agenda

- 1 Create content of the highest quality and authenticity and bring it to the world**
- 2 Contribute to a better society through new and innovative businesses**
- 3 Build a thriving future for regional Japan using the power of compelling content**
- 4 Achieve growth by working with partners who can take risks and innovate alongside us**
- 5 Pursue management that is sustainable, with a focus on diversity**

## What We Do

NHK Enterprises, Inc. (NEP) is a leading content production and solutions company, leveraging the strengths of the NHK Group to create, deliver, and expand the value of content across diverse fields.

### *Contents Production*

We produce nearly 20,000 NHK television and radio programs each year, spanning documentaries, dramas, animation, and music and entertainment. Beyond broadcasting, we also create video content for local governments, organizations, and companies; plan and produce exhibition films using advanced technologies such as 3DCG, ultra-high-definition video, and XR; and produce feature films for theatrical release.

### *Regional Value Creation*

Backed by NHK's production standards and a nationwide network with global reach, we propose video content, events, and exhibitions that bring regional culture, industry, and tourism to life.

We also support community resilience through disaster prevention and mitigation initiatives.

With seven offices across Japan, we work closely with each region to uncover its unique strengths and stories—and share them with wider audiences.

### *Experience Design & Production*

Leveraging extensive experience and a proven track record, we provide end-to-end event production across a wide range of fields—from national ceremonies attended by distinguished guests from Japan and abroad to international forums showcasing cutting-edge video technologies.

We also produce long-running programs such as Robocon to support engineering students, create video and event solutions for corporate PR, and develop stage productions based on anime and drama titles.

From concept and design to production, direction, and on-site operations, we offer one-stop support.

### *IP & Archives Business*

Leveraging a broad portfolio of IP—including NHK programs and characters—we enable a wide range of business developments such as merchandising, stage adaptations, publishing, and video distribution.

NEP offers comprehensive support from complex rights clearance to planning and commercialization, backed by strong legal and operational expertise that accelerates IP-driven business growth.

We also digitize NHK's extensive archives of programs, news, and video materials and deliver them to companies, local governments, and cultural institutions.

Using NEP's proprietary restoration technology, we enhance legacy footage to near-4K quality—reviving it as new value for exhibitions, training, promotional use, and video products.



<https://www.nhk-ep.co.jp/>

## Corporate Profile

Company Name	NHK Enterprises, Inc.
Representative	Nobuto ARIYOSHI, President and CEO
Address	4-14 Kamiyama-cho, Shibuya-ku, Tokyo 150-0047, Japan
Established	1 April 2005 Inaugurated by the merger of "NHK Software, Inc." (est. 1989/6 and "NHK Enterprises 21, Inc." (est. 1985/1)
Capital	1.685 billion yen
Sales	63.4 billion yen (FY2025)
Number of employees	603 (as of Mar 31, 2026)
Our business	<ul style="list-style-type: none"> <li>• Planning, production and purchase of broadcast programs for NHK</li> <li>• Planning, production and sale of visual and audio content</li> <li>• Provision of broadcast programs via the Internet, to mobile devices, etc.</li> <li>• Operations related to international television broadcasting</li> <li>• Planning and running events and exhibits related to NHK broadcast programs and various public interest topics; design and execution of related construction work</li> <li>• Planning and running events and public forums that feature state-of-the-art digital technologies</li> <li>• Providing technical support for the operational management and maintenance of facilities used for NHK broadcasting</li> <li>• Distribution of broadcast programs to cable television</li> <li>• Publishing and distribution of content related to broadcast programs</li> <li>• Acquisition, management and sale of licensing rights, etc. related to broadcast programs</li> <li>• Buying and selling of visual content from the international market</li> </ul>
Shareholder	NHK Media Holdings, INC. The Office of First-Class Registered Architects (Governor of Tokyo Lic. No. 58866) Construction Business License (Governor of Tokyo Lic. No. 140761 (toku-5) Security Services Authorization (Tokyo Metropolitan Public Safety Commission Lic. No. 3000-3146)

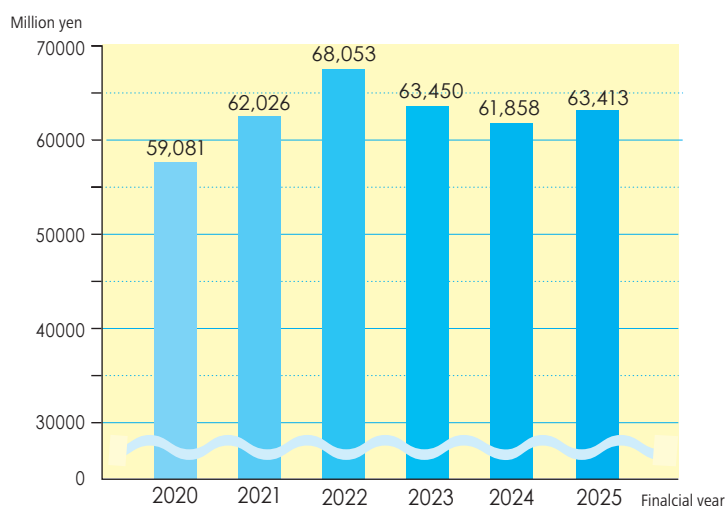
## Executives

(as of Jun 23, 2026)

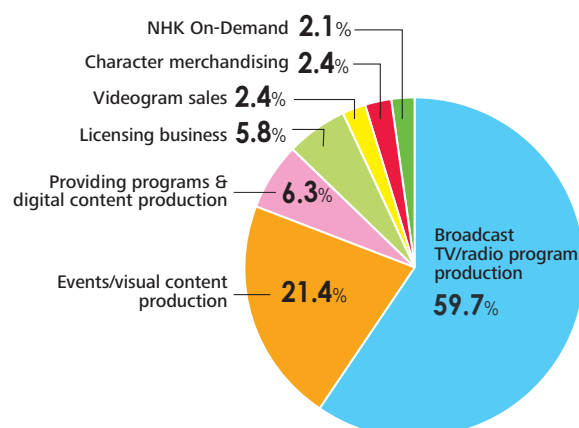
President and CEO	Nobuto ARIYOSHI
Executive Managing Director	Naoki MIZUNO
Senior Managing Director	Yuji SHIBATA
Managing Directors	Hideki TAZUKE Jun HORIOKA Takashi NAKAMURA Hidetoshi YUKAWA
Auditors	Shoichi UNNO Masayuki OHTSUKI
Non-executive Auditor	Akihiro NAKADA

## Financial Results

Sales (end of FY)



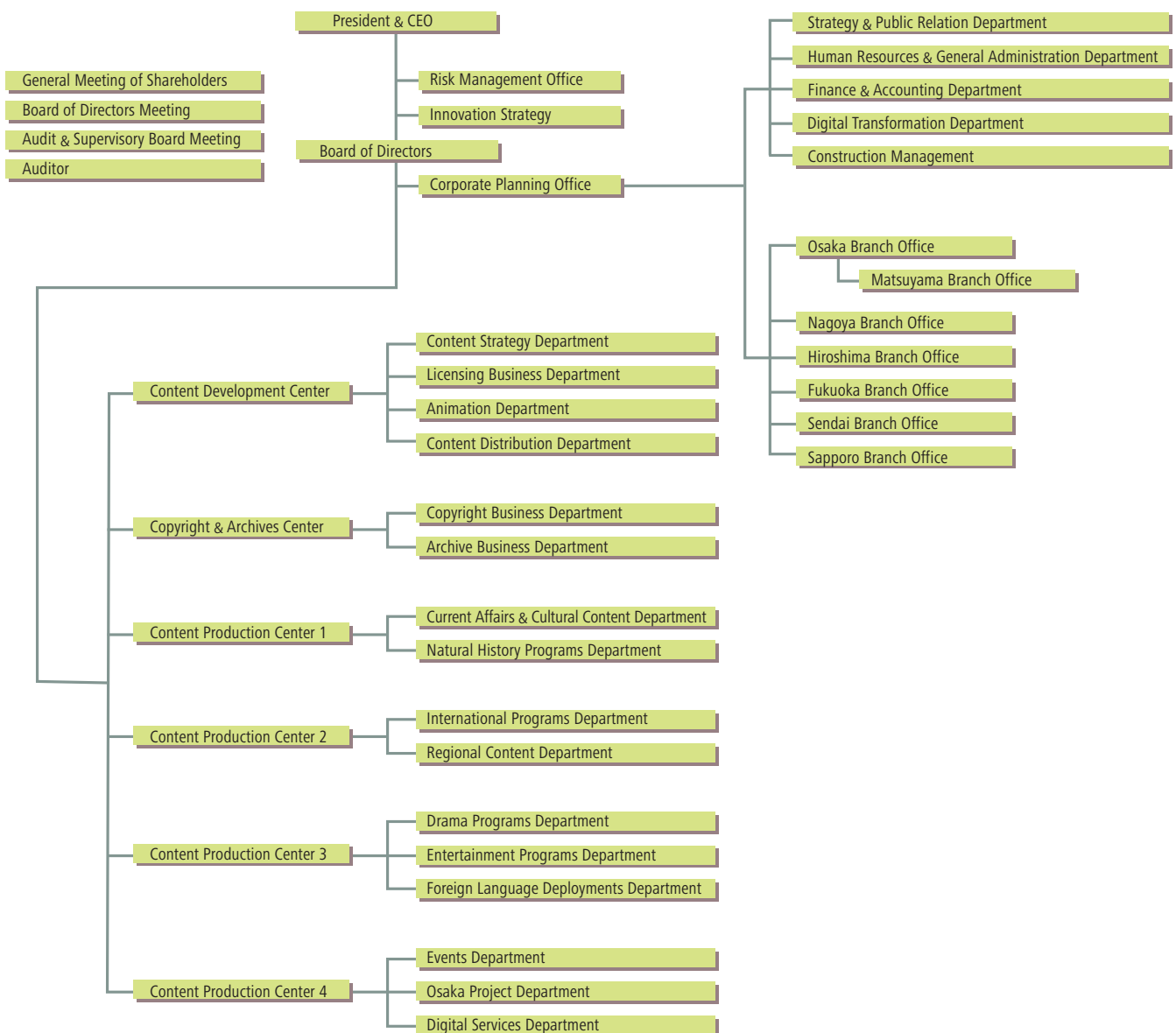
Percentage of sales by business (FY2025)

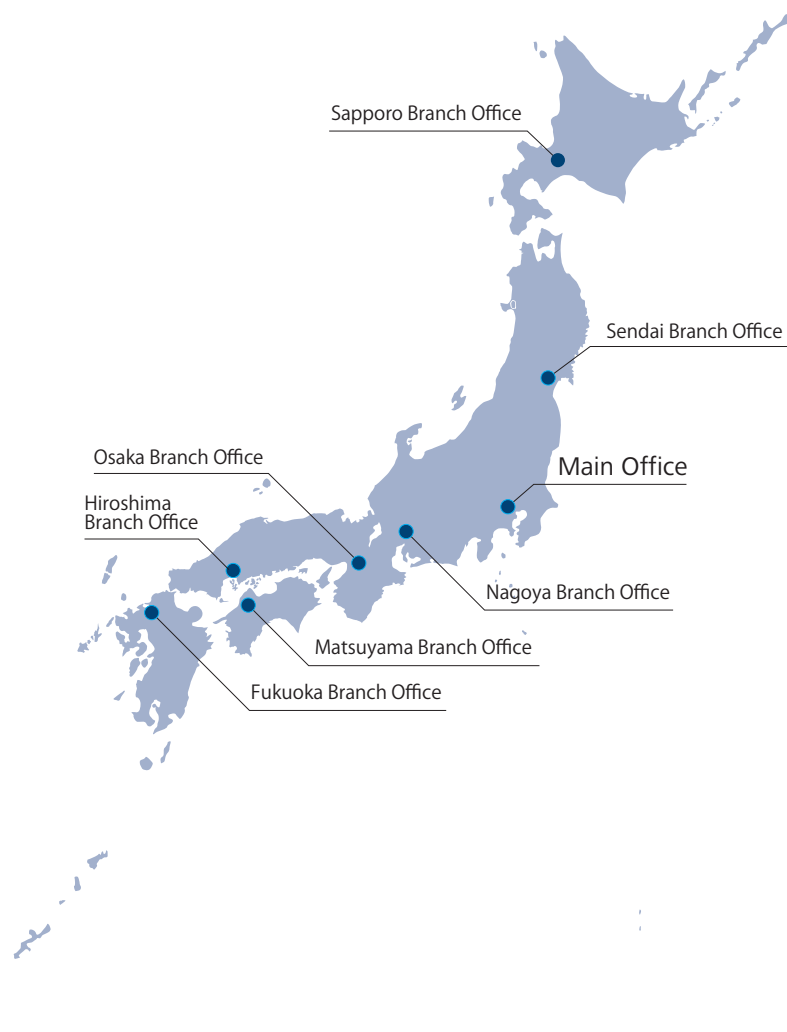


## Corporate History

1985	16	January	Establishment of "NHK Enterprises, Inc."
1986	27	January	Establishment of "SOGOVISION INC."
1989	16	June	Establishment of "NHK Creative, Inc."
	28	June	Establishment of "NHK Software, Inc."
1990	5	July	Establishment of "Media International Corporation"
1994			Establishment of "NHK Enterprises America, Inc." and "NHK Enterprises Europe Ltd."
1995	1	April	Establishment of "NHK Enterprises 21, Inc." by the merger of "NHK Enterprises, Inc." and "NHK Creative, Inc."
2005	1	April	Establishment of "NHK Enterprises, Inc." by the merger of "NHK Software, Inc." and "NHK Enterprises 21, Inc."
2008	1	April	Establishment of "NHK PlanNet, INC."
2010	1	April	Merger between "NHK Enterprises, Inc." and "Media International Corporation"
	1	April	Establishment of "NHK Cosmomedia America, Inc." by the merger of "NHK Enterprises America, Inc." and "Japan Network Group, Inc. (JNG)"
	1	April	Establishment of "NHK Cosmomedia Europe Ltd." by the merger between "NHK Enterprises Europe Ltd." And "Japan Satellite TV (JSTV)"
2013	1	July	Merger between "NHK Enterprises, Inc." and "SOGOVISION INC."
2015	16	January	30th anniversary of company establishment
2020	1	April	Merger between "NHK Enterprises, Inc." and "NHK PlanNet, INC."
2022	1	December	NEP becomes a subsidiary of NHK Media Holdings

## Organizational Structure (as of July 1, 2026)





## NHK ENTERPRISES

<b>Main Offices</b>	Daisan Kyodo Bldg. 4-14 Kamiyama-cho Shibuya-ku, Tokyo 150-0047, Japan
<b>Osaka Branch Office</b>	3-1-18 Tanimachi Chuo-ku, Osaka 540-0012 Japan
<b>Matsuyama Branch Office</b>	5 Horinouchi Matsuyama, Ehime 790-0007 Japan
<b>Nagoya Branch Office</b>	1-13-3 Higashisakura Higashi-ku. Nagoya 461-0005 Japan
<b>Hiroshima Branch Office</b>	2-11-10 Ohtemachi Naka-ku, Hiroshima 730-0051 Japan
<b>Fukuoka Branch Office</b>	1-1-10 Ropponmatsu Chuo-ku, Fukuoka 810-0044 Japan
<b>Sendai Branch Office</b>	2-20-1 Honchou Aoba-ku, Sendai 980-8435 Japan
<b>Sapporo Branch Office</b>	1-5 Nishi9, Kita1, Chuo-ku, Sapporo 060-8703 Japan
<b>Warp Station Edo</b>	Minami-Ota 1176, Tsukubamirai City, Ibaraki Prefecture, 300-2306, Japan

### Overseas Subsidiaries

NHK Cosmomedia America, Inc.	100 Broadway, 15th Floor, New York, NY 10005, U.S.A	<a href="https://www.nhkcsmomedia.com/">https://www.nhkcsmomedia.com/</a>
Nippon Production Service Co., Ltd.	Unit 1702, 208 Wireless Road, Lumpini, Pathumwan, Bangkok 10330 THAILAND	